



Supply Chain Fees & Charges Policy

This policy outlines how the United Colleges Group will apply fees and charges to organisations who they subcontract with to deliver education and training provision

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POLICY STATEMENT

1. SCOPE

- 1.1** As a Lead Provider we are committed to detailing and publishing our Supply Chain Fees & Charges Policy for any subcontracted provision. We review and enhance our education and training provision to ensure we are a leading provider of choice.
- 1.2** This policy statement details how the United Colleges Group (UCG) will apply fees and charges to organisations who are subcontracted by UCG to deliver education and training provision.
- 1.3** This document as a minimum covers United Colleges Group Supply Chain Fees and Charges Policy for the 2025/26 academic year.
- 1.4** This Policy will be reviewed on an annual basis. The Policy is then approved for publication by UCG Corporation.
- 1.5** This Policy has been written in accordance with the most recent publications of:
- Apprenticeship Funding Rules 2025/26;
 - DFE Adult skills fund (ASF) funding rules 2025 to 2026;
 - GLA Adult skills fund 2025-26 - Funding and Performance Management Rules;
 - Subcontracting funding rules for post-16 education and training (excluding apprenticeships) 2025-26.

2. DISCLAIMER

United Colleges Group reserves the right to amend its sub-contracting arrangements at any time in accordance with the requirements of the Funding Bodies and the terms and conditions contained in its standard contract for sub-contracted provision.

3. RATIONALE FOR SUBCONTRACTING

- 3.1** United Colleges Group will seek to subcontract with like-minded supply chain partners in either niche sectors or to provide better access to expert provision or facilities, enabling UCG to both widen its offer and fulfil any gaps in geographical coverage or learner support to meet the needs of our employers, learners, stakeholders and funders.

We will work with supply chain partners who can complement our existing provision and offer quality driven, industry-recognised qualifications and services to support learners, participants and employers.

UCG's overall strategy for subcontracting, across all of our provisions, will continue to meet the requirements of Funding Commissioners', employers and learners throughout England.

3.2 EXEMPTIONS TO THE POLICY

United Colleges Group will also be subcontracting the end-point assessment to End-Point Assessment Organisations (EPAOs). From May 2017, the Apprenticeship Funding and Performance Management Rules passed responsibility to employers to choose their own Apprentices Assessment Organisation and negotiate the fees. Whilst UCG shall be responsible for payment of the fees, subcontracting to End-Point

Assessment Organisations shall, therefore, be exempt from this Policy. Should the employer ask UCG to help with the selection of an End-Point Assessment Organisation, UCG will comply with UCG Financial Regulations to procure the End-Point Assessment Organisation for the employer and negotiate a set fee for the end-point assessment.

4. SELECTION PROCESS

- 4.1** Organisations must be able to demonstrate that they meet all the requirements of Funding Commissioners' Funding and Performance Management Rules and / or be on the Apprenticeship Provider and Assessment Register (APAR).
- 4.2** Organisations must be legal entities. If the legal entity is a registered company, it must be recorded as 'active' within Companies House. The organisation must be able to demonstrate that they meet all the requirements of United Colleges Group to fulfil its commitments to quality assurance, financial and legal viability. Potential sub-contractors will be required to tender for opportunities through the UCG procurement process by completing the Invitation to Tender (ITT) and a Partnership Pre-Qualification Questionnaire (PQQ) to enable United Colleges Group to assess the quality of the applicant organisation and be added to the UCG preferred supplier list. This includes a review of financial health, track record of delivering education and training contracts, insurance and liabilities cover confirmation, and a copy of, a range of policy documents including an Equality, Diversity & Inclusion Policy, Sustainability policy, Health and Safety Policy and Procedures, Complaints Policy and Complaints Procedure, Staff Development Policy, GDPR / Data Protection, Safeguarding Policy and Prevent Policy.
- 4.3** Where an organisation is successful in the tendering and evaluation stage, a full due diligence process and organisational checks, including a visit, will be undertaken before confirming suitability. For 16 – 19 ESFA Funded provision, UCG will need to make a request to the ESFA at least 12 weeks prior to the start of delivery for any new whole programme subcontracted delivery of 16 – 19 funded provision, as set out in the Subcontracting funding rules for post-16 education and training (excluding apprenticeships) 2025-26.
- 4.4** The Chief Financial Officer and the Chief Executive will undertake the final authorisation of all potential sub-contractor proposals and must be satisfied that the proposed contract meets strategic aims and enhances the quality of United Colleges Group offer to learners.
- 4.5** All sub-contractors selected will be required to sign a legally binding contract.

5. QUALITY ASSURANCE

- 5.1** To ensure that all sub-contracted provision is of the highest quality all supply chain partners will be included in United Colleges Group's Quality Assurance Cycle and will be guided and supported by United Colleges Group to follow this process.
- 5.2** United Colleges Group is committed to a policy of continual improvement to the quality of teaching, learning and assessment. In support of this we will require supply chain partners to undertake specific training that we offer which sets out to share best practice across our direct and supply chain delivery.
- 5.3** United Colleges Group will provide opportunities for sub-contractors to share good practice through quality monitoring and audit compliance visits including observations of teaching, learning and assessment and utilising learner and employer feedback.
- 5.4** Sub-contractors are required to hold course centre approvals in their own right and fully liaise with the awarding bodies. Sub-contracted provision may be required to undergo course approval with United Colleges Group. In addition, United Colleges Group will regularly review External Moderator reports submitted by sub-contractors and monitor actions arising from these as required.
- 5.5** United Colleges Group will regularly validate the outcomes of sub-contractor's own quality monitoring processes.
- 5.6** Full details of United Colleges Group requirements are identified in the contract between United Colleges Group and the sub-contractor.

6. MANAGEMENT FEE AND CHARGES

- 6.1** The management fee retained by the United Colleges Group is calculated as a percentage of the total contract value agreed with the sub-contractor, which is reviewed and published on an annual basis. This will include a list of specific costs for managing the sub-contractor for quality monitoring activities and any other support activities offered by UCG to the sub-contractor that contributes to delivering high quality teaching, learning and assessment.
- 6.2** The management fee for subcontracted work has been set at 20%, and how this retained funding is proportionate to the costs of sub-contractor support and services is detailed in section 7.
- 6.3** Any variations to this management fee are agreed on a contractual case by case basis and will only be undertaken by negotiation and agreement by both parties. Any variation will be authorised by the Chief Financial Officer.

7. UNITED COLLEGES GROUP SUPPORT FOR SUB-CONTRACTORS

7.1 The 20% management fee charged represents reasonable and proportionate costs associated with United Colleges Group providing regular and on-going performance management, including technical, management information and administrative support for contract delivery from initial starts, on programme, through to achievement. It will specifically include the following services and contributes to ensure high quality learning is delivered by sub-contractors:

Services to Sub-contractors	Funding retained / cost %
<p>Performance Management</p> <ul style="list-style-type: none"> • Assigned Manager and Coordinator to oversee all aspects of contract delivery. • Monthly monitoring of learner achievements and achievement rates. • Review of learner documentation including tracking records, reviews and ILPs. • Contract monitoring visits. • Regular contract review meetings. • Standardisation activities (portfolios/learner reviews/ILPS). • Access to UCG Staff development and training sessions on funding, compliance, quality assurance and all regulatory requirements. 	8%
<p>Data Management</p> <ul style="list-style-type: none"> • Inputting of all submitted paperwork. • Data checks and support to resolve data queries. • Entry of learner data onto ILR to ensure timely and accurate processing • Submission of data to funding bodies. 	2%
<p>Quality Assurance</p> <ul style="list-style-type: none"> • Regular and substantial programme of quality assurance checks on delivery. • Visits at short notice, face to face interviews with staff and learners. • In partnership with the sub-contractor, observations of teaching, learning and assessment and sharing of effective practice. • Ongoing support to address areas for improvement. • Support on key quality processes such as self-assessment report (SAR) writing. 	8%
<p>Audit and Compliance</p> <ul style="list-style-type: none"> • Audits of paperwork, processes, and procedures. • Audit of the ILR returns ensuring that they are accurate and 	2%

<p>complete and for providing assistance on funding and eligibility queries.</p> <ul style="list-style-type: none"> • Audit visits – announced and unannounced. • Audit of MIS data including enrolment forms and attendance records. 	
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7.2 THE RESPONSIBILITIES OF SUB-CONTRACTORS

All learners provided with education and training under a sub-contractor engaged by United Colleges Group remain the responsibility of United Colleges Group. Sub-contractors must ensure that they meet all the requirements of United Colleges Group to fulfil its commitments to quality assurance, financial and legal viability and learner success and achievement.

7.3 The sub-contractor is responsible for:

- Providing accurate information as requested by the College as part of the Tendering and Due Diligence process. The documentation must be updated regularly and / or at United Colleges Group's request for the duration of the contract;
- Informing United Colleges Group of any changes of ownership of the organisation, management structure, loss of centre accreditation and / or direct claim status;
- Ensuring learners are eligible for funding in accordance with the Funding Rules;
- Ensuring that their organisation's systems and processes are robust and appropriate to enable full compliance with the above Funding Rules;
- Providing United Colleges Group and, if necessary, the Funding Commissioners (or their nominated representatives) reasonable access to their premises and their documentation for the purposes of quality assuring the training delivery falling under the scope of any sub-contract;
- Providing suitably qualified and competent staff for the delivery of the qualifications and training under any sub-contract arrangement. United Colleges Group will require evidence of staff qualifications, experience and DBS check.
- Compliance with all current Data Protection Legislation/GDPR to the extent that it relates to processing of personal data and privacy and all applicable Law about the processing of personal data and privacy;
- In delivering the Provision, the sub-contractor must ensure it actively promotes equality, diversity and inclusion, fundamental British values of democracy, the rule of law, individual liberty, and mutual respect and tolerance of those with different faiths and beliefs, and promote principles that support equality of opportunity for all;
- Informing United Colleges Group if they discover any irregular financial or delivery activity in their organisation including:
 - Non-delivery of training when funds have been paid;
 - Sanctions imposed by an awarding organisation;
 - An inadequate Ofsted grade;
 - Complaints or allegations by learners, staff or other relevant parties;

- Allegations of fraud.
- Submission of learner enrolments, registers and completion of all documentary evidence in a timely manner and with minimal errors or omissions;
- Learner registration and certification processes for learners;
- Internal and external verification activity;
- Providing details of any accidents or dangerous occurrences affecting learners or the learning environment;
- Providing details of any Safeguarding issues;
- Providing an annual Self-Assessment Report and Quality Improvement Plan;
- Informing and encouraging learners and employers benefitting from any contractual arrangement of the requirement to participate in United Colleges Group's Quality Monitoring activities and surveys when required;
- Participate in an OFSTED inspection of United Colleges Group, or other external quality assurance activity.

7.3 Should either party need to withdraw from any sub-contract, the sub-contractor must agree to co-operate fully with United Colleges Group to ensure there is continuity of learning for the learners. All learner details, files, paperwork and / or electronic records should be passed to United Colleges Group as soon as possible for the purposes of finding and supporting suitable, high quality alternative provision.

8. PAYMENT TERMS

8.1 Payments to sub-contractors are calculated as a percentage of the funding generated by actual activity recorded in United Colleges Group's Individual Learner Record (ILR) up to the maximum contract value, or for services, a pre-agreed per learner rate or similar arrangement as documented with the sub-contract.

8.2 Payments are calculated on a monthly basis. For sub-contracts based on actual funding generated, payment shall be the draw down funding value on the ILR minus the management fee, any audit hold-back (see 8.4 and 8.5), and any payments to date. For sub-contracts with a pre-agreed per learner rate, payment shall be for the delivery of agreed services per learner in accordance with the contract.

8.3 In exceptional circumstances, for example where there has been a failure relating to systems or processes to enable generation of funds, United Colleges Group may process a payment on account. This payment will be authorised by the Chief Financial Officer.

8.4 Where there is any evidence of non-compliance with the conditions of the contract or this policy, or related issues or concerns, United Colleges Group reserves the right to withhold payment until conditions are fully met.

8.5 United Colleges Group will withhold 10% of payments as audit hold back. This will be paid to the sub-contractor at the end of the financial year, subject to submission of all compliant evidence and delivery of services allowing successful external or internal audit at R14.

8.6 For any funding to be generated for a given month, sub-contractors are required to

submit enrolment and achievement evidence to ensure that the data is processed by United Colleges Group in time for the monthly ILR return and the subsequent funding calculation. The detailed schedule for evidence submission and monthly financial deadlines, with specific dates for each month is detailed below:

25/26 ILR return dates and sub-contractor submission(s) deadlines			
Period	Sub-contractor paperwork submission deadline	ILR Submission Date	Payments to sub-contractors
R01	15-Aug-25	04-Sept-25	<p>Sub-contractor invoices are paid within 30 days of receipt and take up to 3 working days to be credited into the sub-contractor account.</p> <p>The exception to this is the final reconciliation R14, where sub-contractors will be notified of the invoice or credit note value in the following month and processed as soon as authorised.</p>
R02	13-Sep-25	06-Oct-25	
R03	17-Oct-25	06-Nov-25	
R04	14-Nov-25	04-Dec-25	
R05	05-Dec-25	07-Jan-26	
R06	16-Jan-26	05-Feb-26	
R07	13-Feb-26	05-Mar-26	
R08	11-Mar-26	08-Apr-26	
R09	17-April-26	07-May-26	
R10	15-May-26	04-Jun-26	
R11	12-Jun-26	06-Jul-26	
R12	17-Jul-26	06-Aug-26	
R13	14-Aug-26**	14-Sept-26	
R14	18-Sep-26**	22-Oct-26	

** dates subject to change depending on enrolment arrangements and staff resources

9. POLICY DISSEMINATION AND REVIEW

- 9.1** This Supply Chain Fees and Charging Policy will be published and made available to all staff through the UCG Intranet and for existing and potential supply chain partners, and other stakeholders, on our website <https://ucg.ac.uk/policies>.
- 9.2** All potential sub-contractors will be made aware of the policy as part of the tendering process.
- 9.3** This policy will be reviewed annually by the UCG Leadership Team to ensure it reflects any changes in funding rules and / or requirements and approved by the UCG Corporation. Any changes to this policy that are required mid-contract will be discussed with the sub-contractor prior to changes being implemented.
- 9.4** United Colleges Group will obtain an annual report from an external auditor for the

delivery of sub-contracted provision. The report will provide assurance on the arrangements to manage and the control of our delivery sub-contractors and comply with any guidelines issued by our Funders. UCG will supply our Funders with a certificate signed by the external auditor and an authorised signatory to confirm that UCG has received a report that provides satisfactory assurance. United Colleges Group will ensure it remains compliant with the ESFA's Subcontracting Standard until re-accreditation in 2026.